DARIAH 2020
25 Key Actions for a Stronger DARIAH by 2020

Section 1: Introduction and context

Why this plan, and what is it?

As DARIAH moves toward the end of its construction phase in 2019, it has reached a level of organisational maturity. It has an established team, a strong and solid network of partners and a fit-for-purpose set of structures to support its mission and goals. It is the time, therefore, to take stock, and to ensure that these assets are clearly focused and bring value to the user communities that are the heart of DARIAH.

As the bibliography reveals (see Appendix 1 below), the DARIAH community has produced a number of fundamental reports and papers leading to the production of this Strategic Action Plan, which builds upon this body of knowledge and defines a set of actions that prioritise our strategic goals based on the DARIAH high-level principles (see Appendix 5). The Strategic Action Plan translates high-level goals and principles into tangible objectives and actions in order to shape DARIAH's future strategy. **Hereby, actions and objectives are formulated in such a way as to guide the activities of the DARIAH constituent bodies and officers to provide clear value for the national members and the collaborative efforts they are and have been engaged in, forming networks, Working Groups and projects to further the DARIAH mission, to "enhance and support digitally-enabled research across the humanities and arts"** (see the DARIAH Statues, Appendix 1, for full statement). In other words, it will provide the national members with a specified programme of activities to which they will contribute, and which they can then reap the benefits of. It will, however, also indicate how DARIAH can bring value beyond these circles, to industry, to Cultural Heritage Institutions, to the general public, and to the policy community.

The document is the result of a thorough process of consultation and structured thinking that at the end of its iterative cycle of commenting and editing have included every level of DARIAH participation: this alone would have been of value for the community. (see Appendix 2) But the concrete, constructive and practical nature of the resulting report will build upon the implicit benefits of the process by producing a consensus-based, verifiable roadmap of actions and accountable persons. This will allow DARIAH to not only 'do things right,' as the saying goes, but to have confidence, even in this short term, that we are also 'doing the right things.'

How this plan was created

This document builds upon the conclusions and synthesises of a large amount of published research working papers and internal project documents, listed in the bibliography in Appendix 1. This foundation represents the years of thinking and discussion that have gone into the development of these actions. Also key to its genesis has been the creation of a number of internal planning documents, largely at the end of 2016-2017, capturing key discussions, exercises (like a thorough SWOT analysis), and experiences of the period directly leading to the

paper's development. Finally, the completed document is the result of a broad and systematic programme of consultation across the community: a full timeline of this process is given in Appendix 2.

Who is the audience for this plan?

In the first instance, this document is for an internal one, designed to ensure that the many individuals responsible for delivering upon its actions are aware of what they have been tasked or have volunteered to deliver, by when and with whom. It also represents a commitment to our national members and other stakeholders, however, as a public statement of our intention to act on behalf of them and of our shared communities. These communities include researchers in the arts and humanities but also partner projects, associated institutions, funding bodies, and others.

What is it intended to achieve?

Research infrastructures, and in particular one intended to serve such a large, diverse and heterogeneous community as the arts and humanities, are often valued for different reasons by different members of the community. Meeting this challenge of diversity is one of DARIAH's strengths. However, it also sometimes leads to a lack of clarity and competing visions for DARIAH's activities.

This document will provide the DARIAH community with a clear basis for consensus as to priorities and timelines for the optimal application of our resources to meet the needs of stakeholders. It will provide input for strategic thinking while also guiding our communal actions toward the goals and objectives it expresses. It will allow DARIAH to become responsive, rather than reactive; able to map the potential of our resources to the challenges of our environment, and able to know when to say 'no' to an opportunity that may bring value, but at the price of distracting us from our long-term goals. Finally, it will form a basis for monitoring progress and identifying actions allowing key developments to proceed optimally, and even be accelerated.

Timeframe of the plan

In essence, this is a document to guide delivery of key integrating actions over the two-year period from January 2017 to December 2018, leading up to the period when key decisions will need to be made regarding DARIAH's operational phase from August 2019 onwards. Many of the actions highlighted, however, will feed into longer term activities and be delivered only in part within that timeframe, stretching beyond the first 5-year term since the establishment of the ERIC (see Appendix 3 for the full timing for delivery of actions).

Section 2: Description of the Six Objectives

The six objectives that guide this plan have been distilled out of a broad conversation about what DARIAH IS, what it DOES, and how it can sharpen its delivery of value to its many stakeholders. They stand upon a foundation of the DARIAH aims and values, defined as high-level principles in the 2014 report *Towards a strategy for DARIAH*. That report outlined a series of 16 principles, divided into 3 categories (science and technology, organisational and community). Although most of these principles find their place in this Strategic Action Plan more

as foundational values than as actions, a few of them (such as "Display high quality services" and "Delegate trust and share responsibilities") will be clearly promoted by the delivery of these actions (See Appendix 5 for a full list).

The high-level principles have more recently been supplemented from within the DESIR (DARIAH-ERIC Sustainability Refined) project with the *6 dimensions of DARIAH sustainability.* These include: Dissemination, Growth, Technology, Robustness, Trust and Education. The relationship between these areas and the objectives listed in this Strategic Action plan is much more direct, with major emphasis being placed on certain sustainability aspects, such as building external profile (in DESIR: "Dissemination") and Training (in DESIR: "Education"), while others, such as "Trust" and "Robustness" suffuse all of the actions.

The resulting objectives, which inform this plan, comprise the following:

1. Develop and agree this Strategic Action Plan

It may or may not go without saying that while a plan takes time to agree upon, a good organisation develops constantly. But the agreement of this plan cannot be taken for granted, even after it has been committed to paper: the dialogue that will bring all parties to internalise it is too valuable to shortchange. We therefore commit to finalising this plan as a first action, with the further caveat that the energy that creates it then be re-directed into the creation of a true, long-term strategic plan. The process by which this commitment will be delivered is described above, under 'How this plan was created,' and in greater detail in Appendix 2 below.

2. Create and populate the DARIAH Marketplace

DARIAH has long offered access to services taking the forms of people, data and tools, among others. Many of these are the products of national in-kind contributions, others have been developed within funded DARIAH-led projects or emerge directly from the Working Groups. These services are widely varied: some are tools that can be used by the individual humanities researcher, others would represent key components for building new systems, such as single sign on, others may be federated or curated datasets or other forms of expertise. What all of these have in common at the moment is that there is no 'shop-window' where they can be found. The DARIAH Marketplace will occupy a space within the larger, informational website, and will simplify access to these reusable assets, increasing visibility and reuse of the many contributions by providing a showcase for them, as well as conceptualizing how such services, tools and data etc. should be organised and verified. Although the full concept and the procedures that will shape the characteristics of the things included (including SLAs, sustainability commitments, operational parameters, sources etc.) are yet to be developed, the Marketplace will feature tools and services such as the HAL preprint repository and Hypotheses blogging platform, the DARIAH Teach platform, the Geobrowser, and many other assets with a high reuse value for humanities researchers.

3. Sharpen external communications and networks

Increasing the reach of DARIAH will require us to communicate better with our users, stakeholders, partners and beyond. One of the first actions that will be required under this is to

create a 'value statement' for DARIAH, providing clear and succinct answers to the questions we need to be able to answer in an understandable and consistent way, such as: 'What is DARIAH?' What can it do for you? And Why participate in its activities? This would be a key first step, but by no means a final one: we also need to increase the transparency of what we do, use our existing, communication channels better and implement ones that have been agreed. We will also need to ensure an active focus in our external partnerships with equivalent organisations, increase the depth of our engagement with Cultural Heritage Institutions (CHIs), grow the pool of project leaders and participants from the wider DARIAH community and support the full lifecycle of projects we already have growing in the environment. This will be a huge area of activity, but one from which all levels of the organisation, including the most distributed points of our own national networks and the wider European network of ERICs and the European Commission itself, will gain.

4. Sharpen internal communications, procedures and vision
DARIAH is coming out of a period of widespread changes in key personnel and in its ability to refine the mission of its various constituent organs. We must harness this new energy to deliver on the more effective and efficient DARIAH team we can see emerging.

5. Enhance profile in training/education
It is clear that training and education is an area where DARIAH has both momentum, unique expertise, and a track record of delivering high value assets for the community. These elements add up to a significant opportunity to build a profile as the pan-European resource for improving arts and humanities expertise and knowledge for future generations of students, professionals, and scholars. We should not let this opportunity to have such an impact the European landscape of higher education pass.

6. Support and promote research communities through the DARIAH Working Groups and other structures
The research communities are the future of DARIAH: their needs determine ours, their engagement gives our work value. Ensuring that we are supporting them and learning from them is therefore a key element of our future success. The working group mechanism serves this aim, but it needs to become better embedded in a feedback loop, in which the working groups understand clearly what they receive from DARIAH, and DARIAH is clear about how to track and apply lessons that can be learned from their work. The working groups will not reach all communities, however, so other mechanisms must be explored and supported as well.

Focus upon these six objectives does not indicate the formation of a new definition of what DARIAH is and should do, but is rather the result of a short-term assessment of the current strongest and weakest areas in the ERIC's performance, areas where we can and indeed must commit to a targeted 2-3 year programme of optimisation, enhancement and improvement of performance.

Section 3: Actions to Meet the Six Objectives

Of the actions that have been assembled to deliver on the six objectives, many are already ongoing, and need only to be aligned and integrated with other activity streams. Other actions are much more comprehensive and will need to produce an initial roadmap to ensure investment of resources is being guided by a solid, shared vision. For that reason, although many actions have an initial delivery date early in the period covered by this plan, we set these ambitious deadlines in light of a recognition that some of these actions are as yet undefined in terms of their true scope.

In each of the below actions, it should be understood that while the team listed is currently foreseen as part of the group responsible for ensuring the action is delivered, these teams will grow over time, and the intermediate and final outcomes will be presented to the General Assembly.

The delivery dates given are intended to assist in monitoring progress, but also as an implicit prioritisation of actions: most pressing actions are placed early in the plan, while others may be pushed out and completed later should the plan present too much of a burden on DARIAH capacity and resources.

1.   Develop and agree this Strategic Action Plan, followed by a full Strategic Plan

Actions and sub actions	Team, with leader's name in boldface	Delivery Date
1. DARIAH will develop and agree a clear set of strategic actions through a deep collaboration between all DARIAH governance and consultative bodies.	**SMT**, Scientific Board, JRC, NCC, WGs, Annual Meeting	Final Action Plan Q2 2017
2. This document will be followed up with a broad, 10-year strategic vision and 5-year strategic plan by 2019. This plan will incorporate work on achieving financial independence from project-based funding.	**SMT**, Scientific Board, JRC, NCC, WGs, Annual Meeting	Draft to GA in Q4 2018

2. Create and populate a DARIAH Marketplace

Actions and sub actions	Team, with leader's name in boldface	Delivery Date
3. A task force will convene to define the parameters for founding the DARIAH Marketplace, taking into account distributed versus centralised maintenance, how resources are to be made available outside of the 'store,' the relationship between national in-kind and DARIAH's 'out-kind[1]', models for vetting, disclaimers or hallmarks that might be required; how credit might be given for use (and to whom); how more generally useful or developed tools might be featured without disadvantaging more innovative or 'niche' tools, etc. The Task Force will build on examples like CLARIN's services but also corporate examples such as Apple to see how this might work.	**BoD FF**, WG Registries, VCC 1 Head (Tibor Kalman), CIO and HaS (in- kind portal team), DCO website team, SMT, JRC, NCC, SB	Task Force report: Q2 2017 Market place launch: Q2 2018
4. DARIAH will stabilise the Course Registry technical infrastructure (in particular the editing function), to solidify this as a DARIAH service.	**BoD LR**, WG Training and Education (Walter Scholger)	Q2 2017
5. DARIAH will define a vision for a reinvigorated Project Registry, drawing on the experiences and examples in the network to date. It will also define what to capture and how to avoid hand-entering data, with the goal of offering a showcase of work without duplicating effort or data elsewhere.	**CIO,** Matej Durco, WG Registries	Vision Q3 2017 Registry Q2 2018
6. DARIAH will ensure that the Marketplace supports Edugain single-sign on protocols. It will develop a workflow and materials to support resource and tool developers in this process.	**VCC1 Heads,** Peter Gietz and FIM4D Working Group; Tool owners, sustainability task force, Laurent Romary (regarding certified services)	Q4 2017

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[1] The concept of 'DARIAH out-kind' was coined during the DARIAH Strategic Days in January 2017. It refers to outreach activities connected to the sharing of in-kind contributions with the DARIAH community and beyond.

3. Sharpen DARIAH's external communications and procedures

Actions and sub actions	Team, with leader's name in boldface	Delivery Date
7. DARIAH will deliver a flexible, fresh and fit-for-purpose redesign of the DARIAH website, including basic information such as membership conditions as well as community news and information.	**DCO (Suzanne Dumouchel et al)**, Jakob Epler, website design group, Limonade	Phase 1, Q2 2017 Phase 2 Q3 2017
8. DARIAH will create a task force or other mechanism to develop of a clear DARIAH 'brand,' highlighting a small number of core assets and areas in which DARIAH brings value. It will also develop a set of brand and communication guidelines to be applied by projects affiliated with or funded by DARIAH.	**SMT,** DCO (Jakob Epler), NCC	Begin Q3 2017 End Q3 2018
9. The DARIAH Ambassadors programme, which will fund individuals to engage with new regional or disciplinary communities, will be more clearly defined as stemming from the HaS project but integrated with the core strategic aims of the ERIC, and launched as an active and sustainable programme.	**E Degli' Innocente, L Wieneke (HaS)**, Suzanne DuMouchel, NCC, JRC, SMT	Plan for Q2 2017 Launch for Q3 2017
10. DARIAH will develop and implement clear criteria and a workflow to designate, provide support to sustain DARIAH-affiliated research projects, including what core services/platforms can be offered and what requirements must be fulfilled. This proposal will encompass multiple stakeholder perspectives and the full proposal lifecycle, from advice on proposal writing to building a business case for sustainability and a business model for hosting after project close, as well as including consideration of a very wide range of issues, from opening of national services for hosting to preserving human capital and knowledge across projects. The final system will be focussed on providing value to both the project network and to DARIAH, fostering a proactive approach to project support.	**BoD**, CEO (with European Project Manager), NCC, JRC, Project leadership (#dariahTeach, CENDARI, et al), SMT	Proposal Q4 2017; Tests from Q4 2017; Open service Q4 2018

11. DARIAH will develop a policy to guide how it participates in EU and other 3rd-party funded projects, ensuring they support, rather than draw resource away from, core DARIAH goals and initiatives, adding value in ways that core activities don't or should not. This policy should include mechanisms by which projects align themselves with DARIAH goals/procedures and feed their results back into DARIAH (integrating closely with the hosting concept defined in action 10 above), and contribute to growing the capacity across the network for instigating and managing such projects, making clear how new parties can get involved in funded research alongside or on DARIAH's behalf and allowing DARIAH to be seen as a source of support and encouragement for network members seeking to apply successfully for EU funding.	**BoD,** European Project Manager, DCO, SMT, NCC, JRC	Q3 2017
12. DARIAH will promote and guide the development of a charter on data reuse in close cooperation with the cultural heritage and data licensing communities, including the formation of a steering committee and on-line tool for declaring unique information.	**BoD LR** and JE, PARTHENOS (Sara DiGiorgio et al) , WGs on 'Archival records' and 'Libraries'	SG for Q2 2017 Tool Q1 2018
13. DARIAH will create an environment and engagement map of its key relationships with external organisations and funded projects/programmes with similar missions. This mapping should enable strategic decisions to be made about closer collaboration with other organisations and initiatives in the future, and should include a statement on how or why DARIAH works with a given organisation, and overall recommendations on the best mechanisms for or issues upon which to build collaborations. Based on synergies and parallel missions with its key partners, DARIAH will enhance existing and build new relations with European and overseas organisations to further its mission and objectives for a sustainable digital transformation in the Arts and Humanities.	**BoD** to make and share a list with SMT for discussion	Grouped List Q2 2017 Priorities and Actions: to follow Strategic Plan (Q4 2018)

Actions and sub actions	Team, with leader's name in boldface	Delivery Date
14. DARIAH will develop a strategy for using major events and meetings to promote its work and build its networks. This may include high profile international events (eg. the Frankfurt Book Fair, European Capitals of Culture Cities or EU Presidency events) as well as smaller regional ones; internal (summer schools/annual meetings) and partner events (eg with Erasmus Plus and PhD programmes); training as well as more general dissemination; opportunistic and focussed participation.	**BoD** to develop strategy statement for SMT, NCC	Q2 2017
15. DARIAH will become a leader in the development and promotion of foresight and foresight-based activity, an advocate for humanities researchers and a testbed for innovation and adoption of good practice models. This will include supporting values, such as open access publication and open data, and the tools required to deliver on them (preprints, peer review, data sharing, open science, FAIR approaches to data, informed data management planning and wider availability of data via apis. etc.). The early actions under this heading will include defining how DARIAH can best act as an intermediary for the research community on these issues, and how information can be shared.	**BoD**, SMT, PARTHENOS, OSPP, VCC4, HaS Innovation Forum, DARIAH Innovation Board, Impact WG, NCC, JRC	Q1 2018 through Q4 2019
16. DARIAH will implement a fully-fledged helpdesk to strengthen and accelerate communications with external stakeholders and enquirers, project the DARIAH brand, support marketing efforts and increase user satisfaction with DARIAH as an organization.	**DESIR,** DCO	Q2 2018

4. Sharpen DARIAH's internal communications and networks

Actions and sub actions	Team, with leader's name in boldface	Delivery Date
17. The Senior Management Team will be revived as the core body responsible for informing decisions, meeting at least quarterly and face-to-face at least twice yearly, jointly with the JRC at least once annually. Improved communications will also be established with the NCs.	**Anne Gresillon**, JRC Chairs (CIO), NCC Chair & Vice-Chair , SB Chair, DCO, BoD	Q1 2017

Actions and sub actions	Team	Delivery Date
18. The precise role of the JRC and the VCC Heads, including mechanisms by which the vast experience of this group can be better leveraged, will be agreed and documented, as will the roles, terms, support for and general management approach to Working Groups.	**BoD**, CIO, JRC, NCC, SMT	Q3 2017
19. National DARIAH roadmaps for all member countries will be synthesized, aligned and made openly accessible. As a part of this process, the National Coordinators should give feedback on any requirements for central DARIAH support to optimise information flows within their countries, influencing DARIAH strategy and aligning national activities with it.	**NCC Chair and Vice-Chair**, NCC	Road maps: Q3 2017
20. DARIAH must harmonise its many mechanisms for knowledge management, so that information is neither duplicated nor lost.	**DCO** and all	Q4 2017

5. Build DARIAH's profile in training/education

Actions and sub actions	Team, with leader's name in boldface	Delivery Date
21. A systematic approach to capturing DARIAH events (workshops, summer schools, etc) for future reuse through the DARIAH training channels by new audiences will be designed and implemented.	**Jakob Epler,** VCC2 WG Training**,** PAR-THENOS, HaS, #dariahTeach	Q4 2017
22. The suite of training materials developed through the various DARIAH projects and initiatives will be consolidated and promoted to users within the DARIAH ecosystem and in relevant wider communities (eg. CLARIN, E-RIHS)	**PARTHENOS WP7**, Jakob Epler, WG 2 Training and Education, #dariahTeach, DESIR	Q1 2019

6. Support and promote research communities through the DARIAH Working Groups and other structures, including regional hubs

Actions and sub actions	Team, with leader's name in boldface	Delivery Date
23. DARIAH will develop and maintain a clear, rolling two-year calendar of its open calls for participation and funding (eg. for theme-related projects, working group funding, annual meeting hosting, ambassadors programme, regional initiatives, master class hosting and participation etc.), aligning the timing of these calls to maximise efficiency and minimise staff burden.	**CIO**, CEO, DCO, BoD, SMT	Q4 2017
24. DARIAH will develop a common set of Terms and Conditions and application format for its funding schemes, including clear descriptions of roles/workflows/ and processes and their potential impact on resources.	**CIO**, DCO (Suzanne Dumouchel, Arnaud Roi, Anne Grésillon), CEO, SMT, BoD	Q4 2017
25. DARIAH must improve its ability to reach out beyond its core membership. Identifying the best mechanisms for supporting Working Groups and using the Ambassadors Network will be a part of this, but the circle of influence cannot end there. Widening participation in DARIAH and providing relevant supports to research communities of many types - disciplinary, regional etc. - and at many level of digital readiness will be the focus of a specific paper and/or a major feature of the strategic plan.	**SMT**, Scientific Board, JRC, NCC, WGs, Annual Meeting	Plan for Q2 2018

Section 4: Monitoring Progress

It is in the nature of long term planning that, from time to time, some actions may lag, some priorities may change, and items may become neglected. For all of these reasons, making a commitment to regularly reviewing progress and (where necessary) shifting approach to certain items is as important as the initial commitment made to the actions.

In DARIAH's case, this monitoring will occur at three levels: first, a shared, online resource will provide a rolling snapshot of recent progress and upcoming milestones; second, progress against the plan will appear as a regular item on the agenda of the meetings of the SMT; finally, an annual public report will highlight progress against targets for the previous period, as well as any alterations to timelines, teams or intermediate goals. These three levels will ensure that the plan is delivered in a focused manner, but without any heavy additional burden of reporting.

Appendix 1: Bibliography

DARIAH-ERIC Statutes

Francesca Morselli and Henk Harmsen. Report of the Interviews with the DARIAH Working Groups [Research Report]. Available (internally) at:
https://wiki.de.dariah.eu/pages/viewpage.action?pageId=52166660&preview=/52166660/52166658/WGchairscommentsREPORTONWORKINGGROUPS.pdf

Laurent Romary (2011) *Partnerships, relationships and associated initiatives — Towards a strategic plan for DARIAH*. [Research Report] R EU 4.3.1, DARIAH. 2011. https://hal.inria.fr/hal-01150112

Laurent Romary, Tobias Blanke, Conny Kristel (2014) *Towards a strategy for DARIAH*
Paper presented at the 2nd DARIAH-ERIC General Assembly, 17 November 2014

Laurent Romary, Mike Mertens, Anne Baillot (2016) *Data fluidity in DARIAH – pushing the agenda forward*. BIBLIOTHEK Forschung und Praxis, De Gruyter, 2016, 39 (3), pp.350-357: https://hal.inria.fr/hal-01285917

Further papers and documents relevant to this plan can also be found in the DARIAH HAL archive: https://hal.inria.fr/DARIAH

Appendix 2: Document development log
- Initial documentation: Laurent Romary for the BoD and the CIO December 2016/January 2017
- Discussions, JRC/SMT: 12-13/01/2017
- Draft 1, Jennifer Edmond (BoD), Sally Chambers (NCC) and Marianne Huang (JRC).
- Circulation to SMT and DCO/CIO Team on 15 Feb for comments (in constructive comment mode) by 1st March
- Draft 1 team plus CEO to revise for 4th March
- DCO to include updated draft in circulation to SB, JRC (Anne Baillot) and NCC (Sally and Toma) on 6th March. NCCs should inform their NRs of the plan at this point to solicit feedback
- Comments from SB, JRC and NCC by 31st March
- Redraft and circulate by 12th April to NCC for NCC/DESIR workshop (24th April), and to DARIAH - all list ahead of the Community Forum (26th April), and to GA for discussion at vGA
- DESIR Workshop discussion and Community Forum, DARIAH Annual Meeting, 26-27 April 2017
- Discussion by NCC at the DARIAH at the Annual Meeting 25 April 2017
- GA to discuss the plan at the vGA meeting on 15 May
- Final revision to be created, June 2017
- Final revision will be forwarded to the GA for approval, November 2017
- Public Launch, November/December 2017

● Appendix 3: Actions listed by delivery time frame

Action Number	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018	Q3 2018	Q4 2018	Q1 2019	Q2 2019	Q3 2019	Q4 2019
Develop and agree a Strategic Action Plan and Strategy												
1	■	■							▒	▒	▒	■
2					▒	▒	▒	■	░	░	■	
Create and populate a DARIAH Marketplace												
3		■	▒	▒	▒	■						
4			■									
5			■	▒	▒	■						
6				■								
Sharpen DARIAH's external communications and procedures												
7		■	■									
8			■	░	░	░	■					
9		■	■									
10				■	░	░	░	■				
11			■									
12		■	▒	▒	■							
13		■										
14		■										
15					■	▒	▒	▒	▒	▒	▒	■
16					■							
Sharpen DARIAH's internal communications and networks												
17	■											
18			■									
19			■									
20				■								
Build DARIAH's profile in training/education												
21				■								

22									■			
Support and promote the working groups and communities												
23			■									
24			■									
25					■							

Appendix 4: Glossary of Acronyms

BoD   Board of Directors
CEO   Chief Executive Officer
CIO   Chief Integration Officer
DCO   DARIAH Coordination Office ~~Team~~
GA   General Assembly
vGA   Virtual General Assembly (Meeting)
JRC   Joint Research Committee
NCC   National Coordinator Committee
SB   Scientific Board
SMT   Senior Management Team
VCC   Virtual Competency Centre
WG   Working Group

The definition, responsibilities and constitution of these bodies/roles can be found in the DARIAH Statutes:

http://www.dariah.eu/fileadmin/Documents/statutes/151008_DARIAH_ERIC_Statutes_revised_June_2015.pdf

Appendix 5 The 2014 DARIAH High Level Principles

SCIENCE AND TECHNOLOGY PRINCIPLES
Enable digital arts and humanities research
Integrate existing resources, research and services
Use innovations from the national DARIAH partners and scale them to a European level
Deliver methodological innovation and promote interdisciplinary research
Stay digitally focused and analogue aware

ORGANISATIONAL PRINCIPLES
Operate under a sustainable business model within the larger scientific community in Europe
Be receptive to community needs
Deliver easy to use services and resources
Delegate trust and share responsibilities
Display high quality services

COMMUNITY PRINCIPLES
Governed and led by the arts and humanities research community
Become community-driven
Be inclusive
Promote openness
Enable transnational collaboration
Promote standards and best practices